

The Third Civil Aviation Legal Advisers Forum (CALAF/3)  
London, 26 – 28 November 2024

“KNOW THY ENEMY”  
ARE PRIVATE PRACTITIONERS FRIENDS OR FOES?

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Narrators:

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THE GOOD, THE BAD  
AND THE UGLY?

# Friends, Foes .... or Frenemies?



A trustworthy,  
principled,  
critical appraiser?



# An aid to the Safety Culture?

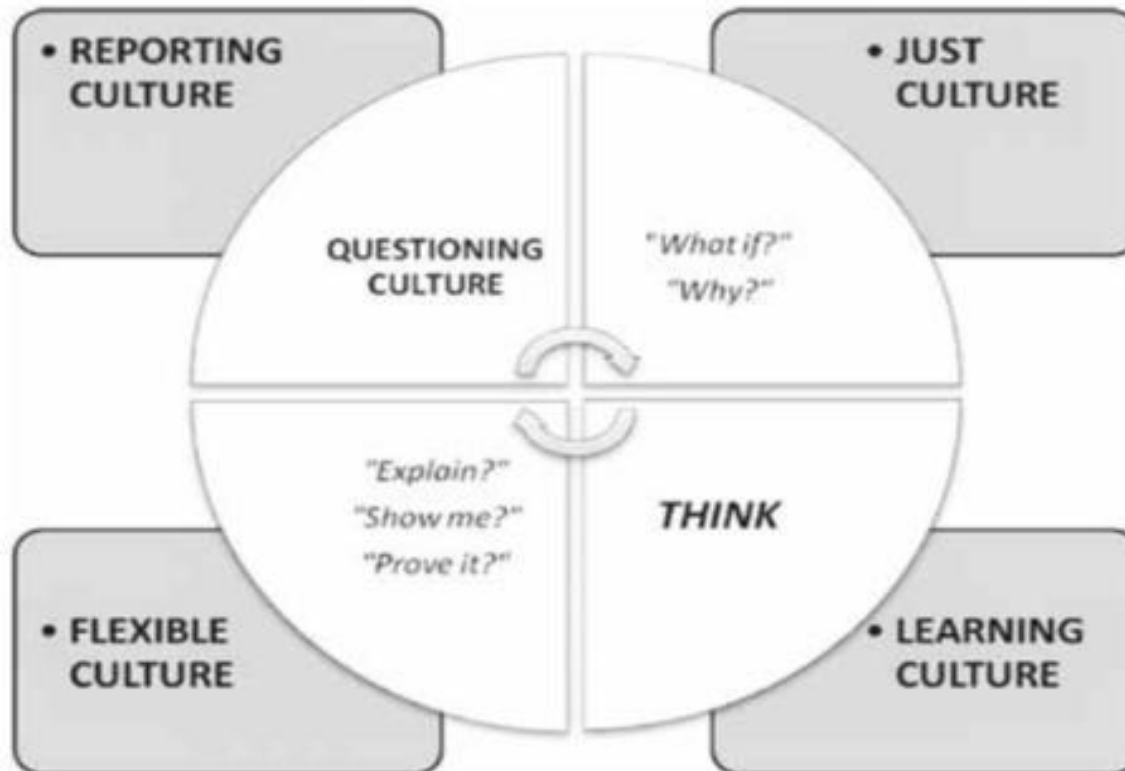


Figure 27.1: Engaged Organisation and Safety Culture

“  
They [corporations] cannot  
commit treason, nor be outlawed  
nor excommunicate, for they  
have no souls.”

Sir Edward Coke  
Case of Sutton's Hospital (1612)  
77 Eng Rep 960



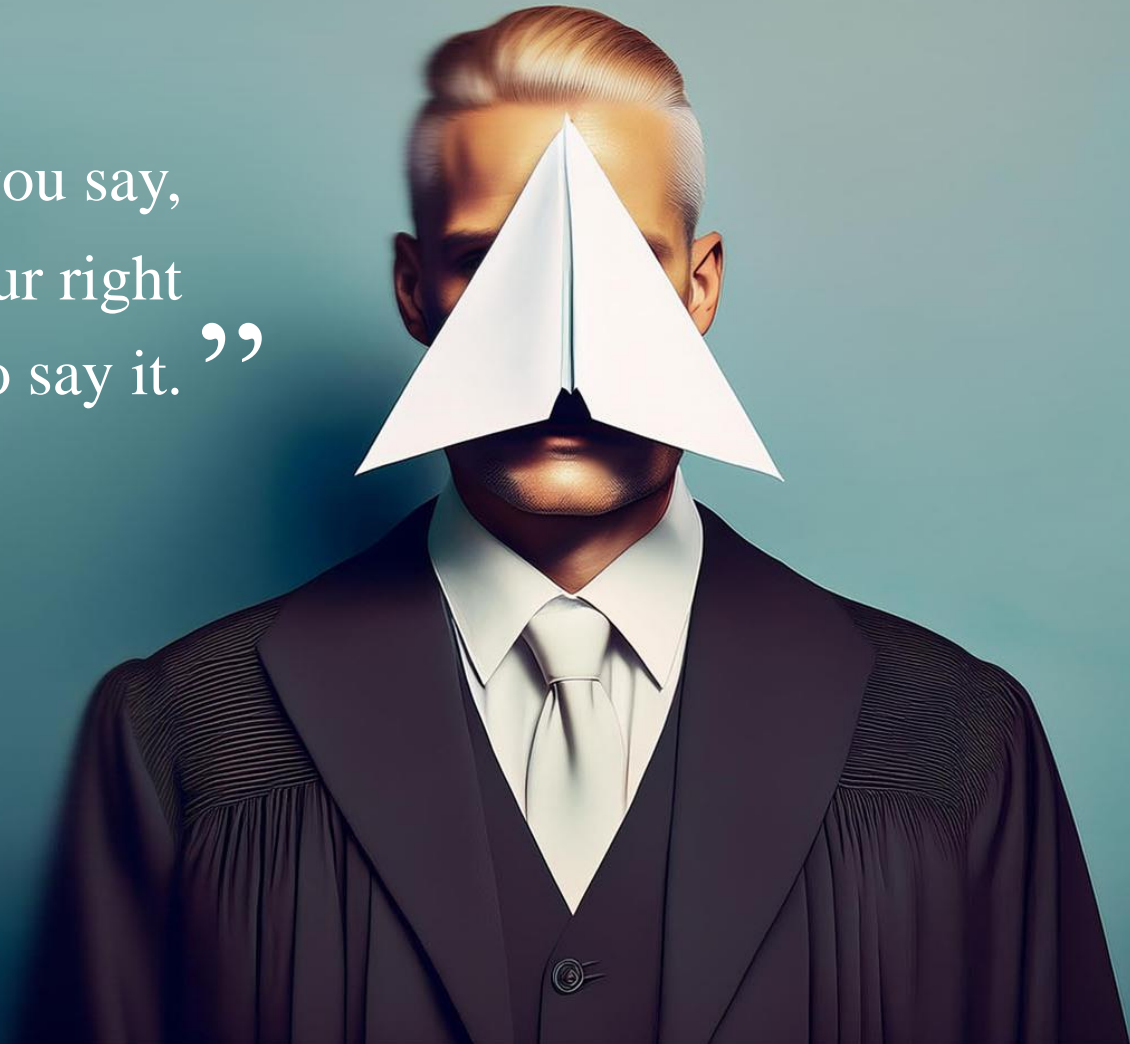


“  
This airplane is designed by clowns, who in  
turn are supervised by monkeys.”

“  
I just Jedi mind tricked these fools.... I save  
this company a sick amount of \$\$\$\$.”

“  
I don't know how to fix these things...  
it's systematic. It's culture.”

“  
I wholly disapprove of what you say,  
but I will defend to the death your right  
to say it.”



The Friends of Voltaire (1906)



**POSITIVE  
SAFETY  
CULTURE**

**“Let’s  
agree not  
to blame  
my client”**

**“Let  
me do it  
however I  
want”**

**REGULATORY  
FLEXIBILITY**



**“Give  
me what  
I want  
now”**

**SERVICE  
DELIVERY**

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Thank you very much for your attention

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